

VERNON ALLIANCE PROJECT TRACKING SHEET

Partner	Project Name	Physician Lead	Dyads	Purpose	Timeline	PQI	VJHPS	PSP	Div of FP	Shared Care	Health System Redesign	IH QI	VJH Fnd
Physician Quality Improvement (PQI)	Updated Mar 24/23												
PQI	Improving Hospitalists Work Culture	Dr. Travis Allen		To ensure the sustainability of peer review processes for current and new hospitalists and overall work culture - living our values.	2022/23	X					X		
PQI	Civility Matters	Dr. Yann Brierley	Alicia Ponich	The project aims to improve the hospital/perioperative services environment on the interpersonal level as the critical basis for the quadruple aim of improved workplace mental health and safety, job satisfaction, morale at work and optimal patient care.	2022/23	X	X					X	
PQI	Improving the Quality of MOST Forms	Dr. Alex Mantha	Chris Crawford	Physicians utilize completed MOST forms to guide discussion and decision-making. The project focus is to ensure that the current MOST form matches the clinical situation, specifically in the context of patient handovers.	2022/23	X							
PQI	Improving Hospitalist Discharge Communication	Dr. Jordan Koopman	Heather Wood	Hospitalist discharge communication is integral to providing better longitudinal care. The project focuses on improving discharge summaries' completeness, accuracy and timeliness.	2022/23	X							
VJH Physician Society (VJHPS)	Updated Jan 16/24												
VJHPS	Civility Matters to Patient Care - Phase 2	Dr. Yann Brierley	Alicia Ponich	Working with Dept of Surgery and VJH administration using tools and facilitator from Phase 1.	Oct 2021 - ongoing		X				X	X	
VJHPS	Complex Polypectomy QI	Dr. Hamish Hwang	ACU manager	Review of cases before and after implementation of complex polyp pathway. What elements of the key quality indicator have improved, which still need improvement? What are barriers to achievement of all quality indicators? Validate complex polyp pathway to help integrate into clinical practice for all endoscopists.	Nov 2021 - July 2023		X						X
VJHPS	Creating a Decision Pathway for Suspected Appendicitis	Dr. Hamish Hwang		A recent study done at VJH showed that ultrasound has a 64% sensitivity for acute appendicitis and that false negative results created confusion in clinical decision making. Purpose of this activity is to build on the results of this study to develop a decision pathway agreed upon by surgeons, radiologists and emergency physicians.	Possible end date Nov 2023 (delayed due to ED stressors)		X						
VJHPS	Physician Engagement Co-sponsorship Support (PECS)	Dr. Marius Aucamp	Dependent on project	When a physician lead receives funding from one of the Alliance Partners for work that fulfills the Facility Engagement Initiative intent, sessional reimbursement for other physicians needed to work on the activity isn't always included in the funding eligibility. The VJHPS Executive identified this funding gap, and this activity will fulfill that need by providing an ongoing funding source.	Started Jan 2021.		X						
VJHPS	Physician Leadership Investment Fund	Dr. Kira McClellan		Funds are available to help support leadership and professional development training for our local physicians to help improve their skills and expertise in their leadership and quality improvement work. Funding will be capped at three hours per physician per course to a maximum of 9 hours per physician per fiscal year. For those interested or ready to commit to a leadership position (eg Department Head, MSA Executive, Chief of Staff, local champions), full course funding may be considered on a case-by-case basis.	Nov 2022 - ongoing		X						
VJHPS	Radioactive Seed Localization for Breast Cancer at VJH	Dr. Michael Horkoff	Janel Thorpe, Chad Rideout	To design and implement a protocol at VJH for Iodine-125 seed localization used during breast lumpectomy for breast cancer.	January 2022 - 2023		X						X
VJHPS	Second Lab Grossing Station Feasibility Study	Dr. Oana Popescu	Cara Clower, Hope Byrne, Joanne Isber	To produce a report that will provide foundational information necessary to determine the feasibility of a second grossing station in the current gross room: cost of environmental study, assessment of the current ventilation system's capacity, locating and assessing the capabilities of vendors and contractors to supply and install the appropriate equipment and determining timeline and approval process through IHA.	Oct 2021 - Mar 31 2022. Waiting for IH to test 2 fan hoods.		X						

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Shared Care	No local projects at this time												
Health System Redesign	Updated Nov 22/22												
HS Redesign	Strategic Planning - Depts of Family and Hospitalist Medicine - Dept of Internal Medicine - Pediatrics - Ob/Gyn - Anesthesia - Oncology - ED	Dr. Andrew Sellars other physician leads/dept heads	Richard Harding	Medical Structure Review Improve engagement of dept members working in Vernon and involve them in collective direction of their department as well as provide IH admin and other partners with clear picture of how the dept wishes to develop.	HSR: Since 20/21 Q3, supporting a big bucket, but treating each dept's strat planning as one project (HSR funds time-limited projects, not ongoing activities)		X				X		
HS Redesign	Evaluating the Length of Hospital Stay for Patients with Uncomplicated Appendicitis - Phase 1	Dr. Michael Horkoff	Holly Wise, Chad Ridecut	Evaluating hospital stays of patients with uncomplicated appendicitis at VJH may uncover opportunities for improving patient care and cost savings. Laparoscopic appendectomy for acute uncomplicated appendicitis has been well studied and established as a safe procedure appropriate for same day hospital discharge.	3 months						no funding application for 2022/23	X	
HS Redesign	Civility Matters	Dr. Yann Brierley	Alicia Ponich	Promote collectively working together to nurture a hospital culture of caring that enables staff to foster joy at work and provide the best possible patient care. HSR provide funds for physician engagement (sessional time).	HSR: 21/22 Q4 - 22/23 Q4		X				X	X	
HSR	Pre-surgical Services Review	Dr. Mathilde Buys	Alicia Ponich		HSR: 22/23 Q2						X		
HSR	FP Residency Program Development	Dr. Travis Allen			HSR: 22/23 Q2						X		
IH Quality Improvement (IH QI)	Updated Mar 22/23												
IH QI	VJH Civility Project	Dr. Yann Brierley		Incivility is a learned and insidious behaviour and its effects far reaching. It denies teams of their potential, undermines hospital morale and can drive people to quit. The complexity that is inherent in any modern hospital setting is made manageable when we treat each with respect and truly value each other's role in health care delivery. Health care is incumbent on the integration of a multitude of teams, but the pursuit of optimal health care is predicated on the fact that team members feel safe, have a voice, and feel valued.	Ongoing - Presently in Surgical Service, will move to ACU in April 2023		X					X	
IH QI	Structured Team Rounds Project			Reinstitute daily structured team rounds at VJH starting with one unit. Collaborating with Access and Flow PPL. As part of the education, review CDE standard work and algorithm and also ALC designated patients, particularly around the top 4 ALC codes. Train managers, PCC's and staff over the course of a 6-8 weeks. In addition, review most responsible clinician and responsibilities	VJH 2EW and L7 8 week project completed. SLGH Level 2/4 in progress. Moving to VJH 3EW and L6 in April 2023.							X	
IH QI	VJH HSMR and Hospital Harm	Dr. Bosma		Significant review was undertaken when many of the major sites had a spike in HSMR. Created template based off of evidence based process (Mohammed's pyramid) from Using Hospital Mortality Indicators to Improve Patient Care: A Guide for Board's and Chief Executives. This report was sent to SET in September 2022. Has gone to ED's and VPs have endorsed the process. VJH data had a number of factors contributing from coding, case mix, resources and care planning. Review of both HSMR and HH consistently and deeper dives when we are above target.	Ongoing							X	
IH QI	VJH Discharge Improvement Project			Goal is to improve access and flow, tolerable/intolerable risk, culture where discharge starts at admission, PoC, discharge earlier in day to make room for new admissions. Collecting all Discharge Data from units estimated vs actual, DC before 11 am and ALC reporting. Data analysis and weekly reporting on targets and performance for Directors/VJH Managers.	Data collected since June 2022 and is ongoing. Monthly presentations to site leadership, Managers and PCC's.						X	X	

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Physician Quality Improvement (PQI)													
PQI	Improving Handovers for Newborn Care	Dr. Brett Poulin	TBD	Increase the availability of handover information and create more efficiencies with handover processes between hospital and public health, public health and physicians, hospital and physicians.	2022-06-20	X							
PQI						X							
VJH Physician Society (VJHPS)													
VJHPS	Internal Medicine Perioperative Optimization Clinic (Activity Completed)	Dr. Tom Cull	Kelly Chapman, Chad Rideout, Amanda Korb	Interdisciplinary development of an Internal Medicine Perioperative Optimization Clinic that formalizes an ad-hoc referral pathway to access Internal Medicine assessment, risk reduction, and optimization for complex surgical patients.	Jan 2020 - Jan 2021.		X						
VJHPS	Uncharted/Missed Documents (Activity Completed)	Dr. Chris Cunningham	Richard Harding/Patty Metcalf/Heather Reid	Investigate documents from VJH, lost or sent in error to community MDs, wrong MDs or location. This includes electronic and paper formats.	Started Aug 2017. Final report submitted March 2021.		X						
VJHPS	CME at VJH	Dr. Shannon Rourke		Reviving the CME program at VJH which lapsed when physician lead retired in 2020.	Pilot project: April to June 2021 with review in summer. Now an ongoing project since Sept 2021.		X						
VJHPS	Orthopedic STAT (Scheduled Trauma Access Theatre). Named changed to DOT (Daytime Orthopaedic Trauma)	Dr. Julian Sernik	Kelly Chapman	To pilot a scheduled orthopedic trauma program to manage orthopedic urgent cases by scheduling them during regular OR time. System should transform urgent cases into elective cases which is beneficial to hospital as cases will then be counted as elective procedures for a positive effect on resource allocation in ways that emergency cases do not.	April 16 - July 31, 2021		X						
VJHPS	Surgical Checklist Simulation & Redesign Project	Dr. Julian Sernik	Kelly Chapman	Project will use a simulated operating room to refine the surgical workflow processes and eliminate the possibility of wrong patient, wrong procedure and wrong sided surgery by 100% without substantially affecting efficiency on orthopedic patients at VJH. This is a PQI cohort 3 project. IH is funding the nurses, PQI is funding the physician lead and QI consultant. VJHPS funding 2 physicians to participate in simulations.	Nov 2020 - July 1, 2021.	X	X						
VJHPS	"Us Care - Civility Matters to Patient Care" Phase 1 (lab staff)	Dr. Yann Brierley	Dr. Andrew Sellars, EMD; Andrea Fitzpatrick, IH Organizational Development manager	Develop a culture of kindness at VJH to raise awareness of the impact incivility has on the recipient, any witness to the event and ultimately patient care. Increase the ability of hospital employees to recognize incivility and empower them with a civility toolkit to deal effectively with mild to moderate forms of rudeness. Foster joy at work and improve staff retention.	Oct 2021 - April 2022		X				X	X	
VJHPS	Women Physician Group at VJH	Dr. Kallie Honeywood & Dr. Carmen Larsen		To grossly measure the experience of gender issues among women physicians and gauge interest in creating a Women Physician Network.	April 16, 2021 start - target completion in 8 weeks		X					X	
VJHPS	Centralized Booking Pilot for General Surgery (combining Hernia/Endoscopy pilots and RAG time (Rapid Access General Surgery)	Dr. Hamish Hwang	Holly Wise, Kelly Chapman, Chad Rideout	Reduce overall surgical wait times for hernia & endoscopy surgery. Improve patient care by improving access to elective OR time. Improve the efficiency of limited available elective OR time.	Started May 2019. Target end date Dec 2020. Extended due to COVID & addition of RAG time.		X						

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VJHPS	Daycare vs Inpatient Breast Surgery	Dr. Hamish Hwang	Chad Rideout, Holly Wise	Examine factors influencing decision to perform daycare vs inpatient mastectomy, estimate potential reduction in bed utilization, and try to improve rate of daycare surgery.	March 2021- May 2022		X					X	
VJHPS	Impact of COVID on Bowel Diseases Requiring Emergency Surgery 2019-2022	Dr. Hamish Hwang		The pandemic has impacted access to both primary and specialty care, which sometimes manifests as presentation to the ED with more advanced disease than prior to the pandemic. Compare presentations requiring emergency bowel surgery before and after the onset of the pandemic (2019-2022). This quality improvement project may help inform future decisions	July 2022 - 2023		X						
VJHPS	Vernon Surgical Services Team Workplace Assessment	Dr. Peter Bosma	Kelly Chapman/Andrea Fitzpatrick/Alician Ponich	Understand in a non-judgmental, non-threatening and anonymous way the current concerns and views of how those working the VJH surgical services department perceive the current work environment and to increase the psychological support for all. Survey and interviews to be conducted with all groups through a third-party agency. This activity will	Nov 2021 - Dec 2022		X	VJHPS	Vernon Surgical Services Team Workplace Assessment	Dr. Peter Bosma	Kelly Chapman/Andrea Fitzpatrick/Alician Ponich	Understand in a non-judgmental, non-threatening and anonymous	Nov 2021 - Dec 2022
VJHPS	Reducing Redundant Lab Testing	Dr. Jason Doyle	Andi Kyle	Redundant outpatient laboratory testing occurs at an unacceptable rate and should be largely preventable.	Started Jan 2017. Final local analysis completed Feb 2023. Regional review possibly pending.		X						
Practice Support Program (PSP)													
PSP				Supporting physician offices with virtual care implementation.				X					
PSP				Running a cohort of 5 physicians through the topic of Adverse Childhood Experiences and Trauma Informed Practice, cohort 2 to begin in March.				X					
Divisions of Family Practice													
Div of FP	Shared Care Palliative Care Project			To develop a model for Palliative Care in N. Ok that clarifies and delineates services/supports for patients and families, service providers involved in end-of-life care, and reviews pathways when patients move between care settings/levels of care.	Project and recommendations completed September 2021				X	X			
Div of FP	New Referral Process for Psychiatry			Working with Psychiatry to roll out the new referral form. Form to be put into Pathways upon completion.					X				
Div of FP	Centralized Intake for Orthopedic Surgery			Universal usage of the common and single referral form.	Phase 1 beginning Sept/Oct 2020–delayed. Project stopped due to change in specialist referral processes.				X	X			
Div of FP	Shared Care Child Advocacy Project	Dr Kathryn MacKinlay, Dr. Denise Chapple		Working with Child Advocacy Centre in Vernon (OAK) as well as GPs and ER physicians to develop case management processes for children who have	Completed				X				
Shared Care										X			
Shared Care	Shared Care Child Advocacy Project	Dr Kathryn MacKinlay, Dr. Denise Chapple		Working with Child Advocacy Centre in Vernon (OAK) as well as GPs and ER physicians to develop case management processes for children who have experienced abuse and sexual assault	Completed				X				
Shared Care													
Health System Redesign													
HS Redesign	Strategic Planning – Pediatrics	Dr. Eiko Waida		Improve engagement of pediatricians working in Vernon and involve them in collective direction of their department as well as provide IH admin and other partners with clear picture of how the dept wishes to develop.	April - June, 2022		X				X		
HS Redesign	Strategic Planning – Dept of Internal Medicine	Dr. Danie Roux		Improve engagement of IM dept members working in Vernon and involve them in collective direction of their department as well as provide IH admin and other partners with clear picture of how the dept wishes to develop.	April - June, 2021		X				X		

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HS Redesign	Strategic Planning - Depts of Family and Hospitalist Medicine	Dr. Andrew Sellars	Richard Harding	Medical Structure Review			X					X	
HS Redesign	VJH Hip and Knee Redesign Program	Dr. Paul Dooley	Holly Wise, Chad Rideout	Infrastructure Design/Redesign								X	
HS Redesign	SPOC (Surgical Patient Optimization Collaborative)	tba	tba	With an increasingly aging population, there are a growing number of patients with complex conditions and in need of surgeries. SPOC aims to improve	April 2022							X	
HS Redesign	VJH Trans-Esophageal Echocardiogram Program	Dr. David Spicer	Richard Harding, Kelly Chapman	Development of Guidelines/Protocols	2020/21								
IH Quality Improvement (IH QI)													X
IH QI	VJH Discharge Lounge Project		Casey Hewes	Possible creation of discharge lounge at VJH. Literature review/best practices. Foster timely availability of inpatient bed, improving patient flow and discharge efficiency.	Fall 2021								X
IH QI	Access project with community mental health services		Colleen McEwan/Megan Thorne	Working with community mental health substance use access team to create an electronic referral form to psychiatrists in order to reduce intake process on	Completing project in the next 2 months (spring 2021)								X
IH QI	Safe and appropriate use of restraints at VJH		NP Dawn Ansdell and NP Kathy Lepp, Casey Hewes	Reviewing Least Restraint policy and monitoring procedures.									X
IH QI	Behaviour task force		Casey Hewes/Jenna Dietz	5 Working Groups - Access and Flow, Education, Diagnosis and Care, Environment and Document/Resources. 35 + projects on the go.	Jan 2021 to likely continue through some of 2022								X
IH QI	Evaluating the Length of Hospital Stay for Patients with Uncomplicated Appendicitis - Phase 1	Dr. Michael Horkoff	Holly Wise, Chad Rideout	Evaluating hospital stays of patients with uncomplicated appendicitis at VJH may uncover opportunities for improving patient care and cost savings. Laparoscopic appendectomy for acute uncomplicated appendicitis has been well studied and established as a safe procedure appropriate for same day hospital discharge.	3 months							X	X
IH QI	Evaluating the Length of Hospital Stay for Patients with Total Mastectomies	Dr Hamish Hwang	Chad Rideout	Evaluating hospital stays of patients with uncomplicated mastectomies at VJH may uncover opportunities for improving patient care, increasing	3 months								X
IH QI	Accreditation Preparation at VJH		Casey Hewes/Lisa Maxfield/Michelle Schmidt	Prepare VJH to earn accreditation during surveying in March 2022, and to demonstrate best practices throughout the facility	9 months								X
IH QI	Pharmacy Duplicate Prescription on Discharge Project		Casey Hewes/Greg Egan	To create and implement a consistent process for managing controlled substance prescriptions on patient's discharge from hospital. There was no written process previously and original prescriptions were being lost by the time the patient attended a community pharmacy to pick up their controlled substance.	On hold due to acuity, capacity and resource challenges. Will revisit in later fall.								X
IH QI	Capacity Management Planning	Dr. Bosma		To provide cross-portfolio graduated actions/strategies to implement under conditions moving from "Normal Operations" to "Critically High Occupancy" Includes new work on ED Surge, DC Lounges, Nurse Documentation, Teamsite set-up and updating of processes.	Winter 2021								X

