Partner	Project Name	Physician Lead	Dyads	Purpose	Timeline	PQI	VJHPS	PSP	Div of FP	Shared Care	Health System Redesign	IH QI	VJH Fnd
Physician Quality Improvement (PQI)	Updated Mar 24/23												
PQI	Improving Hospitalists Work Culture	Dr. Travis Allen		To ensure the sustainability of peer review processes for current and new hospitalists and overall work culture - living our values.	2022/23	х					х		
PQI	Civility Matters	Dr. Yann Brierley	Alicia Ponich	The project aims to improve the hospital/perioperative services environment on the interpersonal level as the critical basis for the quadruple aim of improved workplace mental health and safety, job satisfaction, morale at work and optimal patient care.	2022/23	x	х					x	
PQI	Improving the Quality of MOST Forms	Dr. Alex Mantha	Chris Crawford	Physicians utilize completed MOST forms to guide discussion and decision-making. The project focus is to ensure that the current MOST form matches the clinical situation, specifically in the context of patient handovers.	2022/23	х							
PQI	Improving Hospitalist Discharge Communication	Dr. Jordan Koopman	Heather Wood	Hospitalist discharge communication is integral to providing better longitudinal care. The project focuses on improving discharge summaries' completeness, accuracy and timeliness.	2022/23	х							
VJH Physician Society (VJHPS)	Updated Jan 16/24												
VJHPS	Civility Matters to Patient Care - Phase 2	Dr. Yann Brierley	Alicia Ponich	Working with Dept of Surgery and VJH administration using tools and facilitator from Phase 1.	Oct 2021 - ongoing		х				х	х	
VJHPS	Complex Polypectomy Q!	Dr. Hamish Hwang	ACU manager	Review of cases before and after implementation of complex polyp pathway. What elements of the key quality indicator have improved, which still need improvement? What are barriers to achievement of all quality indicators? Validate complex polyp pathway to help integrate into clinical practice for all endoscopists.	Nov 2021 - July 2023		х						х
VJHPS	Creating a Decision Pathway for Suspected Appendicitis	Dr. Hamish Hwang		A recent study done at VJH showed that ultrasound has a 64% sensitivity for accute appendicitis and that falsien negative results created confusion in clinical decision making. Purpose of this activity is to build on the results of this study to develop a decision pathway agreed upon by surgeons, radiologists and emergency physicians.	Possible end date Nov 2023 (delayed due to ED stressors)		×						
VJHPS	Physician Engagement Co-sponsorship Support (PECS)	Dr. Marius Aucamp	Dependent on project	When a physician lead receives funding from one of the Alliance Partners for work that fulfills the Facility Engagement Initiative intent, sessional reimbursement for other physicians needed to work on the activity isn't adways included in the funding eligibility. The VIPS Executive identified this funding gap, and this activity will fulfill that need by providing an ongoing funding source.	Started Jan 2021.		х						
VIHPS	Physician Leadership Investment Fund	Dr. Kira McClellan		Funds are available to help support leadership and professional development training for our local physicians to help improve their skills and expertise in their leadership and quality improvement work. Funding will be capped at thee hours per physician per course to a maximum of 9 hours per physician per fiscal year. For those interested or ready to commit to a leadership position (eg Department Head, MSA Executive, Chief of Staff, local champions), full course funding may be considered on a case-by-case basis.	Nov 2022 - ongoing		x						
VJHPS	Radioactive Seed Localization for Breast Cancer at VJH	Dr. Michael Horkoff	Janell Thorpe, Chad Rideout	To design and implement a protocol at VIH for Iodine- 125 seed localization used during breast lumpectomy for breast cancer.	January 2022 - 2023		х						х
VJHPS	Second Lab Grossing Station Feasibility Study	Dr. Oana Popescu	Cara Clower, Hope Byrne, Joanne Isber	To produce a report that will provide foundational information necessary to determine the feasibility of a second grossing station in the current gross room: cost of environmental study, assessment of the current ventilation system's capacity, locating and assessing the capabilities of vendors and contractors to supply and install the appropriate equipment and determining timeline and approval process through IHA.	Oct 2021 - Mar 31 2022. Waiting for IH to test 2 fan hoods.		х						

Partner	Project Name	Physician Lead	Dyads	Purpose	Timeline	PQI	VJHPS	PSP	Div of FP	Shared Care	Health System Redesign	IH QI	VJH Fnd
VJHPS	Strategic Planning – Anesthesiology	Dr. Tom Cull	Dr. Andrew Sellars, EMD	To improve engagement of the Anesthesiology department members working in Vernon and have them contribute to the collective direction of their Department; to create a more cohesive working arrangement between Departments in how they provide inpatient care for the community; and to provide IH administration and other partners with a clear picture of how these Departments wish to develop.	Nov 2021 -		×				х		
VJHPS	Increasing Engagement & Trust with Youth with Type 1 Diabetes	Dr. Eiko Waida	Med Director for Quality	platform for all text conversations between diabetes	April - Sept 2023		х						
VJHPS	Centralized Referral for Breast Conditions	Dr. Hamish Hwang		To develop a centralized referral form for brest diseases that will reduce overall patient wait time for surgery and assist referring physicians to order appropriate investigations to optimize the referral process.	2023/2024		х						
VJHPS	CME Grand Rounds	Dr. Shannon Rourke		VJH CME Grand Rounds provide a method for medical staff to obtain medical education on topics relevant to physician wellness and patient care. Rounds are also offered to physicians in Revelstoke and Salmon Arm to increase engagement regionally by inviting and encouraging them to present and/or participate.	Ongoing		х						
VJHPS	Department Head Orientation Improvement	Dr. Ed Hardy, Dr. Kira McClellan, Maja Keast		This project aims to improve the current orientation and training process for new VJH department heads by providing improved resource material on an easily accessible and user-friendly online platform as well as investigating/establishing consistent in-person training	2023/2024		х						
VJHPS	Kudos Project	Dr. Yann Brierley		and support sessions ("boot camps") supported by ith mis project to segment to enrance the appreciation of others and, in doing so, boost hospital morale. It also enables physicians to take a leadership role in changing hospital to a culture characterised by kindness, empathy, civility and gratitude Physicians have a perscription and used to identify the individual and	2023/2024		х						
VJHPS	Opiod Usage Disorder in the ER	Dr. Lisa Heidt		this project aims to improve screening and indentification of opiod use disorder in patients. With improved screening and identification rates, we can front load psychosocial support and optomize pharmacologic treatment to prevent adverse outcomes, while improving staff comfort levels,	2023/2024		х						
VJHPS	Pediatric Painting Project	Dr. Jennifer Smith	Dr. Kathryn MacKinlay	To improve ER and Lab experience for pediatric patients and parents by making a kid friendly space in the ER, hopefully one or two procedure rooms, and lab. As well as purchase some kid friendly distractions to make a less stressful environment for kids.	2023/2024		х						
VJHPS	Physician Waffle House	Dr. Kira McClellan		In moperation, peer-run online community to connect all area physicians and promote professional and social engagement as well as collaboration. This project aims to prioritize issues that significantly affect physician and patient care as well as improve communication and relationships among the medical staff so that their	Ongoing		х						
Practice Support Program (PSP)	Updated Mar 27/23												
PSP	Quality Improvement			Supporting Physician's with quality improvement activities. Supporting MOA's within clinics; EMR optimization, practice efficiencies, proactive & preventative care.				х					
PSP	Local Event - Walk with your Doc 2023	Dr. Flanagan & Murphy		Local event in Polson Park with Tasha Gagne and physician leads May 10, 12 - 1 pm. Please spread the word and join if possible!				х					
PSP	Quality Improvement			Continuing with Panel Management and panel maintanance with Physician's. More relevant with changes coming in 2023.				х					
Divisions of Family Practice	Updated Mar 20/23												
Div of FP	Physician Wellness Co-sponsored Events with VJH Physician Society			Events organized by the SNO Division of Family Practice.	Ongoing		х		х				
Shared Care	Updated Mar 27/23												

Partner	Project Name	Physician Lead	Dyads	Purpose	Timeline	PQI	VJHPS	PSP	Div of FP	Shared Care	Health System Redesign	IH QI	VJH Fnd
Shared Care	No local projects at this time												
Health System Redesign	Updated Nov 22/22												
HS Redesign	Strategic Planning Depts of Family and Hospitalist Medicine Dept of Internal Medicine Pediatric Ob/Gyn - Anesthesia Oncology - ED	Dr. Andrew Sellars other physician leads/dept heads	Richard Harding	Medical Structure Review Improve engagement of dept members working in Vernon and involve them in collective direction of their department as well as provided IH admin and other partners with clear picture of how the dept wishes to develop.	HSR: Since 20/21 Q3, supporting a big bucket, but treating each dept's strat planning as one project (HSR funds time- limited projects, not ongoing activities)		×				x		
HS Redesign	Evaluating the Length of Hospital Stay for Patients with Uncomplicated Appendicitis - Phase 1	Dr. Michael Horkoff	Holly Wise, Chad Rideout	Evaluating hospital stays of patients with uncomplicated appendicitis at VIH may uncover opportunities for improving patient care and cost savings. Laparoscopic appendectomy for acute uncomplicated appendicits has been well studied and established as a safe procedure appropriate for same day hospital discharge.	3 months						no funding application for 2022/23	x	
HS Redesign	Civility Matters	Dr. Yann Brierley	Alicia Ponich	Promote collectively working together to nurture a hospital culture of caring that enables staff to foster joy at work and provide the best possible patient care. HSR provide funds for physician engagement (sessional time).	HSR: 21/22 Q4 - 22/23 Q4		x				x	x	
HSR	Pre-surgical Services Review	Dr. Mathilde Buys	Alicia Ponich		HSR: 22/23 Q2						х		
HSR	FP Residency Program Development	Dr. Travis Allen			HSR: 22/23 Q2						х		
IH Quality Improvement (IH QI)	Updated Mar 22/23												
IH QI	VJH Civility Project	Dr. Yann Brierley		Incivility is a learned and insidious behaviour and its effects far reaching, it denies teams of their potential, undermines hospital morale and can drive people to quit. The complexity that is inherent in any moral each with respect and truly value each other's role in health care delivery. Health care is incumbent on the integration of a multitude of teams, but the pursuit of optimal health care is predicated on the fact that team members feel safe, have a voice, and feel valued.	Ongoing - Presently in Surgical Service, will move to ACU in April 2023		х					х	
IH QI	Structured Team Rounds Project			Reinstitute daily structured team rounds at VIH starting with one unit. Collaborating with Access and Flow PPL. As part of the education, review CDE standard work and algorithm and also ALC designated patients, particularly around the top 4 ALC codes. Train managers, PCC's and staff over the course of a 6-8 weeks. In addition, review most responsible clinician and responsibilities	VJH 2EW and L7 8 week project completed. SLGH Level 2/4 in progress. Moving to VJH 3EW and L6 in April 2023.							x	
IH QI	VJH HSMR and Hospital Harm	Dr. Bosma		Inginizant review was outer last rail wrient infanty or time major sites had a spike in HSMR. Created template based off of evidense based process (Mohammed's pyramid) from Using Hospital Mortality indicators to Improve Patient Care: A Guide for Board's and Chief Executives. This report was sent to SET in September 2022. Has gone to EU's and VPs have endorsed the process. VIH data had a number of factors contributing from coding, case mix, resources and care planning. Review of both HSMR and HH consistently and deeper dives when we are above target.	Ongoing							х	
ін Qі	VJH Discharge Improvement Project			Goal is to improve access and flow, tolerable/intolerable risk, culture where discharge starts at admission, Poc, discharge earlier in day to make room for new admissions. Collecting all Discharge Data from units estimated vs actual, DC before 11 am and ALC reporting. Data analysis and weekly reporting on targets and performance for Directors/VIH Managers.	Data collected since June 2022 and is ongoing. Monthly presentations to site leadership, Managers and PCC's.						х	х	

Partner	Project Name	Physician Lead	Dyads	Purpose	Timeline	PQI	VJHPS	PSP	Div of FP	Shared Care	Health System Redesign	IH QI	VJH Fnd
IH QI	ACDC Project - Acute/Community Collaborative for Reach in/Acute-MRC/CMF- MRC			A systemic approach for transitions between acute and community in the NOK. VJH would be acute trial site. Lots to align and work collaboratively on so community and acute both understand the work and develop it together. The work was implemented this past Feb/March at VJH in the ED as Phase 1 as per EOC directive. Debrief sessions daily and then twice a week. Now, will spin into working groups and look to solidify process at the local level spread to inpatients after more planning and prepping.	Started Feb/March 2023, will be ongoing as it spreads from ED to Inpatient							х	
IH QI	Mortality in the Hospitalist Group	Dr. Schreve		Review of mortality rates through numbers and chart audits with Hospitalist group. Meeting every 2 months to review 2 months at a time and determine if deeper dive needed for learning and improvement opportunities.	Ongoing every 2 months							х	
IH QI	NAVIG8 Pod 1 Support	Dr. Bosma and Dr. Brierley		Support 5 physicians (2 in NOK) as they do year 2 of NAVIG8 and their leadership projects	Support for the next year							х	
IH QI	IC/HIM Collaboration - HQ Champions			HQ Champions - collaboration between QI and HIMs to look at HSMR, Hospital Harm and Local projects to improve data quality and time efficiency with entry and also education/improvements to the documentation/coding for staff.	6-12 months							х	
IH QI	VJH IPU Lean Improvement Project			Opportunity for lean improvement for the duplication occuring in IPU and to create more capacity with the higher MHSU cases in the ED and long lengths of stay.  Work just starting this week (March 23, 2023)	3-6 months							х	
IH QI	VJH ED Flow and Redesign Project	Dr. Brett Wilson		ED Flows have been changed for about 4 months to promote better access and flow, patient quality and safety and better utilization and capacity resources. The project will assess if the changes have been successful and what to keep/review/build off of. Staff feedback, survey and 2 consultation sessions have been completed. Data collected, analyzed/themed and awaiting review and action planning.	3-6 months							х	
IH QI	Estimated Date of Discharge/LOS Case Mix			Estimated Date of Discharge and LOS by Case Mix - develop a tool or process to improve DC planning and reduce LLOS. Working group is active. Literature review done. CHIH Data for CMG+ and ELOS reviewed and determining next steps	1-3 months							x	
IH QI	Local Quality Reviews			Cases identified through PSLS or physican/leadership channels. Will review cases at a local level and bring forward to MQM.	Next MQM April 5, 2023							х	
VJH Foundation	Updated Mar 21/23				Funded, purchase not								
VJH Foundation	Cancer Care	Ed Hardy		Purchase of 2 Colonoscopes; \$50,000	yet complete Pending funding								×
VJH Foundation	CT Scanner Public Campaign & Light a Bulb Seasonal Appeal	Adam Weathermon		Additional Scanner for VJH: Replacement will focus on emergency & inpatient access. Additional machine will be for outpatient and intervention work. \$6.3M	Funding complete; open Oct/23								x
VJH Foundation	2021 Radiothon	WCHS		Lifepak pediatric transport monitor \$26,183	Jun-24 9/1/2023 (partially								X
VJH Foundation  VJH Foundation	3 North and Inpatient Psychiatry  Cancer Centre			Purchase and install blackout blinds \$35,198  10 stacking armchairs; \$2944	completed) Aug-24								X X
VJH Foundation VJH Foundation	Cancer Centre	Dr. M. Horkoff		Breast cancer localization equipment; \$160,000	TBD								X
VJH Foundation	Charity Classic, 2022			Equipment throughout VJH; 3 vital signs machines, 3 doppler ultrasound; 5 portable otoscopes; temporal thermometer; 4 tilt wheelchairs; 4 4-wheel walkers	Apr-23								х
VJH Foundation VJH Foundation	Charity Classic, 2022 Gateby			Treadmill and spin bike for Inpatient Psychiatry Elevator entrance wall graphic; \$1,941	Apr-23 Mar-24								X X
VJH Foundation	Granville Getaway			Gazebo; \$3,920	Aug-23								X
VJH Foundation	Granville Getaway			Kitchen appliances; \$2,600 Purchase of 2 Lifepack units; \$22,800, unavailable from	Jun-24								X
VJH Foundation	Lifepack 20E	Emergency Dept		supplier	Jun-24								х
VJH Foundation VJH Foundation	Long-term Care Mental Health/Psychiatry			numerous patient comfort projects under \$5,000 ECT machine \$20,000	TBD Quarter 4 of 2023/24								X X
VJH Foundation	Pleasant Valley Health Clinic			Clinical exam table; \$17,000	Jun-24								Х
VJH Foundation	Pleasant Valley Manor			Site landscaping; \$10,000	TBD 10/1/2023 (partially								Х
VJH Foundation  VJH Foundation	Polson Extended Care Polson Vision Centre			Resident garden & patio improvements \$14,623 Sterilizer; \$62,715	completed) Aug-24								x x
VJH Foundation	Vernon Health Centre			Audiology/Diagnostic Otoacoustic Emmision; \$12,459	TBD								х

Partner	Project Name	Physician Lead	Dyads	Purpose	Timeline	PQI	VJHPS	PSP	Div of FP	Shared Care	Health System Redesign	IH QI	VJH Fnd
VJH Foundation	VJH Nursing Staff Education			6 OR nursing staff conference in Quebec; \$10,000 and a ED Sexual Assault Nurse Examiner; \$4,175	April 2024 & Sept 2023								х
VJH Foundation	VJH Sacred Space			Outfitting existing shelled space; \$200,000	TBD								X
VJH Foundation	Xsenor Pressure Mapping System	Rehab/OT-PT		\$13,631	Dec-23								X

in IH QI VJH Fnd X X X X

Partner	Project Name	Physician Lead	Dyads	Purpose	Timeline	PQI	VJHPS	PSP	Div of FP	Shared Care	Redesign	IH QI	VJH Fnd
Physician Quality Improvement (PQI)													
PQI	Improving Handovers for Newborn Care	Dr. Brett Poulin	TBD	Increase the availability of handover information and create more efficiencies with handover processes between hospital and public health, public health and physicians, hospital and physicians.	2022-06-20	х							
PQI						х							
VJH Physician Society (VJHPS)													
VJHPS	Internal Medicine Perioperative Optimization Clinic (Activity Completed)	Dr. Tom Cull	Kelly Chapman, Chad Rideout, Amanda Korb	Interdisciplinary development of an Internal Medicine Perioperative Optimization Clinic that formalizes an ad- hoc referral pathway to access Internal Medicine assessment, risk reduction, and optimization for complex surgical patients.	Jan 2020 - Jan 2021.		х						
VJHPS	Uncharted/Missed Documents (Activity Completed)	Dr. Chris Cunningham	Richard Harding/Patty Metcalf/Heather Reid	Investigate documents from VJH, lost or sent in error to community MDs, wrong MDs or location. This includes electronic and paper formats.	Started Aug 2017. Final report submitted March 2021.		х						
VJHPS	CME at VJH	Dr. Shannon Rourke		Reviving the CME program at VJH which lapsed when physician lead retired in 2020.	Pilot project: April to June 2021 with review in summer. Now an ongoing project since Sept 2021.		х						
VJHPS	Orthopedic STAT (Scheduled Trauma Access Theatre), Named changed to DOT (Daytime Orthopaedic Trauma)	Dr. Julian Sernik	Kelly Chapman	To pilot a scheduled orthopedic trauma program to manage orthopedic urgent cases by scheduling them during regular OR time. System should transform urgent cases into elective cases which is beneficial to hospital as cases will then be counted as elective procedures for a positive effect on resource allocation in ways that emergency cases do not.	April 16 - July 31, 2021		х						
VJHPS	Surgical Checklist Simulation & Redesign Project	Dr. Julian Sernik	Kelly Chapman	Project will use a simulated operating room to refine the surgical workflow processes and eliminate the possibility of wrong patient, wrong procedure and wrong sided surgery by 100% without substantially effecting efficiency on orthopedic patients at VJH. This is a PQI cohort 3 project. It is funding the nurses, PQI is funding the physician lead and QI consultant. VJHPS funding 2 physicians to participate in simulations.	Nov 2020 - July 1, 2021.	х	х						
VJHPS	"Us Care - Civility Matters to Patient Care" Phase 1 (lab staff)	Dr. Yann Brierley	Dr. Andrew Sellars, EMD; Andrea Fitzpatrick, IH Organizational Development manager	Develop a culture of kindness at VIH to raise awareness of the impact incivility has on the recipient, any witness to the event and ultimately patient care. Increase the ability of hospital employees to recognize incivility and empower them with a civility toolkit to deal effectively with mild to moderate forms of rudeness. Foster joy at work and improve staff retention.	Oct 2021 - April 2022		х				x	х	
VJHPS	Women Physician Group at VJH	Dr. Kallie Honeywood & Dr. Carmen Larsen		To grossly measure the experience of gender issues among women physicians and gauge interest in creating a Women Physician Network.	April 16, 2021 start - target completion in 8 weeks		х					X	
VJHPS	Centralized Booking Pilot for General Surgery (combining Hernia/Endoscopy pilots and RAG time (Rapid Access General Surgery)	Dr. Hamish Hwang	Holly Wise, Kelly Chapman, Chad Rideout	Reduce overall surgical wait times for hernia & endoscopy surgery. Improve patient care by improving access to elective OR time. Improve the efficiency of limited available elective OR time.	Started May 2019. Target end date Dec 2020. Extended due to COVID & addition of RAG time.		Х						

VJHPS	Daycare vs Inpatient Breast Surgery	Dr. Hamish Hwang	Chad Rideout, Holly Wise	Examine factors influencing decision to perform daycare vs inpatient mastectomy, estimate potential reduction in bed utilization, and try to improve rate of daycare surgery.	March 2021- May 2022	х					х	
VJHPS	Impact of COVID on Bowel Diseases Requiring Emergency Surgery 2019-2022	Dr. Hamish Hwang		Logical surgery. The pandemic has impacted access to both primary and specialty care, which sometimes manifests as presentation to the ED with more advanced disease than prior to the pandemic. Compare presentations requiring emergency bowel surgery before and after the onset of the pandemic (2019-2022). This quality improvement project may help inform future decisions	July 2022 - 2023	х						
VJHPS	Vernon Surgical Services Team Workplace Assessment	Dr. Peter Bosma	Kelly Chapman/Andrea Fitzpatrick/Alician Ponich	Understand in a non-judgmental, non-threatening and anonymous way the current concerns and views of how those working the VJH surgical services department perceive the current work environment and to increase the psychological support for all. Survey and interviews to be conducted with all groups through a third-party agency. This activity will	Nov 2021 - Dec 2022	х	VJHPS	Vernon Surgical Services Team Workplace Assessment	Dr. Peter Bosma	Kelly Chapman/A ndrea Fitzpatrick/ Alician Ponich	Understand in a non- judgmental, non- threatening and anonymous	Nov 2021 - Dec 2022
VJHPS	Reducing Redundant Lab Testing	Dr. Jason Doyle	Andi Kyle	Redundant outpatient laboratory testing occurs at an unacceptable rate and should be largely preventable.	Started Jan 2017. Final local analysis completed Feb 2023. Regional review possibly pending.	х						
Practice Support												
Program (PSP)												
PSP				Supporting physician offices with virtual care implementation.			х					
PSP				Running a cohort of 5 physicians through the topic of Adverse Childhood Experiences and Trauma Informed Practice, cohort 2 to begin in March.			Х					
Divisions of Family Practice												
Div of FP	Shared Care Palliative Care Project			To develop a model for Palliative Care in N. Ok that clarifies and delinieates services/supports for patients and families, service providers involved in end-of-life care, and reviews pathways when patients move between care settings/levels of care.	Project and recommendations completed September 2021			х	х			
Div of FP	New Referral Process for Psychiatry			Working with Psychiatry to roll out the new referral form. Form to be put into Pathways upon completion.				х				
Div of FP	Centralized Intake for Orthopedic Surgery			Universal usage of the common and single referral form.	Phase 1 beginning Sept/Oct 2020delayed. Project stopped due to change in specialist referral processes.			х	х			
Div of FP	Shared Care Child Advocacy Project	Dr Kathryn MacKinlay, Dr. Denise Chapple		Working with Child Advocacy Centre in Vernon (OAK) as well as GPs and ER physicians to develop case management processes for children who have	Completed			х				
Shared Care				Working with Child Advocacy Centre in Vernon (OAK)					х			
Shared Care	Shared Care Child Advocacy Project	Dr Kathryn MacKinlay, Dr. Denise Chapple		as well as GPs and ER physicians to develop case management processes for children who have	Completed			x				
Shared Care												
Health System Redesign										х		
HS Redesign	Strategic Planning – Pediatrics	Dr. Eiko Waida		Improve engagement of pediatricians working in Vernon and involve them in collective direction of their department as well as provide IH admin and other partners with clear picture of how the dept wishes to develop.	April - June, 2022	x				x		
HS Redesign	Strategic Planning – Dept of Internal Medicine	Dr. Danie Roux		Improve engagement of IM dept members working in Vernon and involve them in collective direction of their department as well as provide IH admin and other partners with clear picture of how the dept wishes to develop.	April - June, 2021	х				х		

HS Redesign	Strategic Planning - Depts of Family and Hospitalist Medicine	Dr. Andrew Sellars	Richard Harding	Medical Structure Review		Х		х		
HS Redesign	VJH Hip and Knee Redesign Program	Dr. Paul Dooley	Holly Wise, Chad Rideout	Infrastructure Design/Redesign				х		
HS Redesign	SPOC (Surgical Patient Optimization Collaborative)	tba	tba	With an increasingly aging population, there are a growing number of patients with complex conditions and in need of surgeries. SPOC aims to: improve	April 2022			х		
HS Redesign	VJH Trans-Esophageal Echocardiogram Program	Dr. David Spicer	Richard Harding, Kelly Chapman	Development of Guidelines/Protocols	2020/21					
IH Quality Improvement (IH QI)									х	
IH QI	VJH Discharge Lounge Project		Casey Hewes	Possible creation of discharge lounge at VJH. Literature review/best practices. Foster timely availability of inpatient bed, improving patient flow and discharge efficiency.	Fall 2021				х	
IH QI	Access project with community mental health services		Colleen McEwan/Megan Thorne	Working with community mental health substance use access team to create an electronic referral form to psychiatrists in order to reduce intake process on	Completing project in the next 2 months (spring 2021)				х	
IH QI	Safe and appropriate use of restraints at VJH		NP Dawn Ansdell and NP Kathy Lepp, Casey Hewes	Reviewing Least Restraint policy and monitoring procedures.					х	
ІН QІ	Behaviour task force		Casey Hewes/Jenna Dietz	5 Working Groups - Access and Flow, Education, Diagnosis and Care, Environment and Document/Resources. 35 + projects on the go.	Jan 2021 to likely continue through some of 2022				х	
IH QI	Evaluating the Length of Hospital Stay for Patients with Uncomplicated Appendicitis - Phase 1	Dr. Michael Horkoff	Holly Wise, Chad Rideout	Evaluating hospital stays of patients with uncomplicated appendicitis at VIH may uncover opportunities for improving patient care and cost savings. Laparoscopic appendectomy for acute uncomplicated appendicitis has been well studied and established as a safe procedure appropriate for same day hospital discharge.	3 months			х	х	
IH QI	Evaluating the Length of Hospital Stay for Patients with Total Mastectomies	Dr Hamish Hwang	Chad Rideout	Evaluating hospital stays of patients with uncomplicated mastectomies at VJH may uncover opportunities for improving patient care, increasing	3 months				х	
ІН QІ	Accreditation Preparation at VJH		Casey Hewes/Lisa Maxfield/Michelle Schmidt	Prepare VJH to earn accreditation during surveying in March 2022, and to demonstrate best practices throughout the facility	9 months				x	
IH QI	Pharmacy Duplicate Prescription on Discharge Project		Casey Hewes/Greg Egan	To create and implement a consistent process for managing controlled substance prescriptions on patient's discharge from hospital. There was no written process previously and original prescriptions were being lost by the time the patient attended a community pharmacy to pick up their controlled substance.	On hold due to acuity, capacity and resource challenges. Will revisit in later fall.				х	
IH QI	Capacity Management Planning	Dr. Bosma		To provide cross-portfolio graduated actions/strategies to implement under conditions moving from "Normal Operations" to "Critically High Occupancy" Includes new work on ED Surge, DC Lounges, Nurse Documentation, Teamsite set-up and updating of processes.	Winter 2021				х	

IH QI (I	Interior BC Diabetic Foot Ulcer Clinic (IBCDFU)	Dr. Julian Sernik		This community based project involves creating a multidisciplinary clinic to manage the burden of diabetic foot ulcers in an evidence based patient centered environment. Anticipated design includes bringing together Diabetic Nurses, Wound Care Nurses, an Orthopedic Technologist, Prosthetist/Orthotist, Physiotherapists, Occupational	First Clinic was Sept					
				Therapists, a Physiatrist, an Internist, a Family Doctor and a Foot and Ankle surgeon. The objective would be to minimize the rate of below knee amputation and improve the care of the large number of patients presenting with this largely preventable condition.	28th.				х	
	Pharmacy Duplicate Prescription on Discharge Project		Casey Hewes/Greg Egan	To create and implement a consistent process for managing controlled substance prescriptions on patient's discharge from hospital. There was no written process previously and original prescriptions were being lost by the time the patient attended a community pharmacy to pick up their controlled substance.	On hold due to acuity, capacity and resource challenges. Will revisit in later fall.				х	
IH QI S	Structured Team Rounds Project - VJH	Dr. Bosma		Reinstitute daily structured team rounds at VJH starting with one unit. As part of the education, review CDE standard work and algorithm (once completed) and also ALC designated patients, particularly around the top 4 ALC codes. Train managers, PCC's and staff over the course of a month. In addition, review most responsible care coordinator and responsibilities.	Winter 2021				х	
ін Qі с	COVID Expedited Discharge Program	Dr. Bosma		A collaboration among Physician Leads, Community Respiratory Services, and the Vernon Urgent & Primary Care Centre has resulted in the development of new processes to support early discharge of COVID-19+ patients who require respiratory care services. These processes will be piloted and evaluated to ensure safe patient transitions and care. Hospitalized COVID-19+ patients have significantly longer lengths of stay compared to other patients. The primary barrier to discharge home is often the need for low levels of oxygen. Home oxygen is standard therapy for many patients with lung disease and is routinely provided at levels higher than 3 LPM. By providing home oxygen at 3 LPM or less to carefully selected COVID-19+ patients, we will be able to facilitate safe discharges that will allow low risk patients to recover at home and create needed acute care capacity for those with greater care needs.	Fall2021/Winter 2022				х	
VJH Foundation										Х
	Light-a-bulb (LAB) Campaign: Cardiac Care & Emergency	Dr. Roux & Dr. Spicer		Purchase of an Echo Ultrasound to increase echo- cardiography procedures in North Okanagan. Also enabled Dr. Spicer to offer TEE (Transthoracic echocardiography) in Vernon again.	complete					х
VJH Foundation L	Lumby Health Centre, Portable Ultrasound	Health Centre Physicians		Purchase of a portable ultrasound to support Lumby physicians to accurately diagnose patients effectively and efficiently. Compliments X-ray imaging services at Centre	February/March 2021					х
VJH Foundation P	PCP - CHAMP Program (Charity Classic)	Dr. Danie Roux		Equip 8 IH ambulances with ECG machines to facilitate patient transfers directly to KGH cath lab. Train primary care paramedics in their use. 3 in Vernon, 2 in Lake Country, 1 each Armstrong, Enderby & Lumby	Rolling out program in 2021.					х
	Emergency, Cardiac & ICU focus (Charity Classic)			Equipment purchases for VJH: 2 mobile patient lifts (ER and Nuc Med), 5 hovermats (3 in ER, 2 in DI), and 1 portable ECG for Level 6 telemetry.	Spring 2021					х
VJH Foundation II	IH Prioritization Support: Equipment not slated for purchased in 2020-21			Cancer Care: Omnicell Medical Dispenser & Hologic Trident Breast Specimen Unit in Medical Imaging Respiratory Fit Tester for staff, Ultrasound in Emergency, Biomed: Portable Xray Barier and Multi Parameter tester for vital signs	Spring/ Summer 2021					х
	2021 Radiothon	MCHC		Panda Warmer, Fetal Heart Monitor and 2 Wireless	Summer 2021					x
		WCHS		Patient Monitors; Pediatric simulation doll						
	Surgical/Pleasant Valley Health Centre	WCHS Lions Vision Centre		Patient Monitors; Pediatric simulation doll  Replacement of current Vision System; \$70,103  MX550 patient monitor & software for fetal heart	May-23					x